

Diversity & Inclusion Policy

Regal Partners Limited ACN 129 188 450

1. Introduction

Regal Partners Limited ACN 129 188 450 (**Company** and, together with its controlled entities, the **Group**) is committed to an inclusive workplace that embraces and values diversity while always upholding the principle of meritocracy.

2. Scope

2.1 This Policy applies to the Company's board of directors (**Board**) and officers and employees of the Company, each member of the Group, and the directors, officers and employees of each member of the Group (together, **Personnel**).

2.2 This policy sets the Company's aims and expectations of its Personnel, and provides directions to Personnel in respect of those. The Board may from time to time at its absolute discretion amend or replace this policy, including to reflect developments in the law and society more broadly. As such, all Personnel are required to remain familiar with this policy and to comply with directions that may be set out in it.

3. Benefits of diversity

3.1 Diversity refers to the variety of differences between people in an organisation. Diversity encompasses gender, race, ethnicity, disability, age, sexual orientation, gender identity, marital or family status, religious or cultural background and more.

3.2 The Company's commitment to diversity at all levels and throughout the Group forms part of its merit-based organisational culture dedicated to the recruitment and retention of the best available talent at all levels, up to and including the Board.

3.3 The Company believes that embracing diversity in its workforce and the workforces of each Group member contribute to the achievement of its corporate objectives (including optimal financial performance in a competitive labour market) and enhances its reputation. It enables the Group to recruit and retain the right people from a diverse pool of talented candidates, which in turn enables the Group to:

- (a) make more informed and innovative decisions, drawing on the wide range of ideas, experiences, approaches and perspectives that employees from diverse backgrounds, with differing skill sets, bring to their roles; and
- (b) better represent the diversity of its stakeholders and markets.

4. Commitment to diversity and inclusion

4.1 The Company is committed to building a diverse and inclusive workforce, founded on respect, tolerance and growth, and a workplace culture that fosters equal employment opportunities for all of its Personnel, based on merit, performance and potential. We believe that we are stronger and better, together, because of our differences and the perspectives that our individual life experiences and background bring to contribute to our collective goals.

4.2 All Personnel within the Group are responsible for supporting and maintaining the Group's corporate culture, including its commitment to diversity in the workplace.

4.3 Discrimination, harassment, vilification and victimisation have no place in our workplaces and will not be tolerated within the Group.

- 4.4 As part of the Company's commitment to diversity and inclusion, the Company requires all Personnel to undergo training from time to time, to ensure that all Personnel understand and appreciate the value of diversity and inclusion. At a base level, the Company requires:
- (a) all Personnel to interact with each other and others in the workplace in a respectful and professional manner;
 - (b) that those involved in recruitment, promotion, remuneration setting and management check for their unconscious biases and ensure that at a minimum:
 - (i) the pool of candidates is diverse; and
 - (ii) decisions around talent acquisition and promotions are objective and based on merit and not on any discriminatory factors; and
 - (c) each Group member considers effective flexible working practices that meets and balances the needs of the Personnel and those of the team, Company or the relevant Group member (as the case may be).
- 4.5 The Company will aim to ensure that at least 30% of its directors are female.
- 4.6 Where measurable objectives for achieving gender and other forms of diversity are set, the Group will:
- (a) task senior management with designing, implementing and maintaining programs and initiatives to ensure the Board achieves its diversity objectives;
 - (b) set indicators for senior management to measure the achievement of the objectives, which have been set to achieve gender and other forms of diversity, and report on the achievement of such objectives; and
 - (c) annually review, assess and report on the Group's progress towards achieving those measurable objectives and the adequacy of the Group's programs and initiatives in that regard.

5. Disclosure

- 5.1 In addition to any regulatory reporting requirements, the Group will report in its annual Corporate Governance Statement the proportion of women employed by the Group, in total, at the leadership level, and at the Board level.
- 5.2 Where measurable objectives for achieving gender and other forms of diversity are set, the Group will disclose in its annual Corporate Governance Statement:
- (a) the measurable objectives set for the reporting period to achieve gender diversity; and
 - (b) the Group's progress towards achieving the measurable objectives.

6. Review and changes to this policy

- 6.1 The Nomination and Remuneration Committee will review this policy every two (2) years or as often as it considers necessary to ensure it complies with any applicable legal requirements and remains relevant and effective.
- 6.2 The Board may change this policy from time to time by resolution.

7. Interaction with other legislation and contract

- 7.1 This policy applies to the extent that it does not conflict with equal employment opportunity and anti-discrimination legislation in jurisdictions in which the Group operates.

7.2 This policy does not have contractual effect, and is not incorporated into the terms of any Personnel's contract. The policy is not intended to create enforceable rights for any Personnel against the Company.

8. Questions

Any questions about this policy should be directed to the company secretary of the Company by email at companysecretary@regalpartners.com.

9. Approved and adopted

This policy was last reviewed and approved by the Board on 31 October 2022.